

Annual General Meeting 26 March 2015

Exel Composites Plc

CEO's Review



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2014 was very successful for Exel Composites

- The Company got back on growth track
- Group net sales developed positively



- Net operative cash flow was strongly positive at year end
- Exel Composites' financial performance was greatly improved leading to double digit profitability
- Organization was strengthened especially in sales, R&D and operations development
- New growth strategy was developed and released
 - Expansion of Nanjing unit in China and expansion of operations in Austria initiated according to strategy
- Lots of focus put to health & safety and operational excellence
- Exel Composites is well on its way to becoming a truly global composite company with world-class operations and superior customer service





In 2014, Exel Composites reinforced the organization and continued to strengthen the global functions

- The Company invested strongly in growth by reinforcing the organization, especially in sales, research and development and operations development.
- Organization is more efficient and works on global basis
- A new global sales organization structure was introduced where sales are region-based instead of being factory-based
- Group management was strengthened
 - New CEO started in January 2014
 - SVP HR started in August 2014
 - New CFO nominated and to start in April 2015, current CFO to dedicate full-time to strategic projects



Key figures January – December 2014 Financial performance was greatly improved

MEUR	2014	2013	Change-%
Net sales	79.3	69.3	14.4
Operating profit excluding non-recurring items	9.4	5.5	70.9
Operating profit	8.9	4.8	83.5
Operating profit, %	11.2	7.0	
Net cash flow from operating activities	10.7	7.8	37.1
Order backlog	12.8	10.5	22.7
Order intake	82.3	69.8	18.0
Return on capital employed, %	25.2	13.0	
Net gearing, %	-8.7	15.0	
EPS, EUR	0.48	0.26	



In 2014 net sales increased by 14.4% to 79.3 MEUR (69.3)



Net sales (MEUR)

- Sales grew most in Europe by 15.2%
- All customer industries grew over 10%
- Order backlog was 12.8 MEUR at year end (10.5)



In 2014 all customer industries grew over 10 per cent

- Net sales of Industrial applications increased by 16.7% to MEUR 47.5 (MEUR 40.7 in 2013)
- Net sales of Construction and Infrastructure applications increased by 10.0% to MEUR 17.4 (15.8)
- Net sales of Other applications increased by 12.3% to MEUR 14.3 (12.8)

Net sales by customer industry, MEUR



Construction and infrastructure

Industrial applications

Note: Customer industries include the following markets:

Construction and infrastr. Industrial applications Other applications

- = Building, Construction & Infrastructure, Energy industry
- = Telecommunication, Paper, Electrical, Machine, and Transportation industries COMPOSITES

= Cleaning & Maintenance, Sports & Leisure Industry, General Industries



In 2014 biggest sales growth came from Europe



Net sales in the region Rest of the world increased by 7.4% compared to 2013 General increase in the market demand was seen

In 2014 the biggest sales growth in absolute terms came from Europe, net sales growing by 15.2% compared to 2013 Weak performance in the Australian market was compensated by the demand in North Asia

Net sales in the APAC region increased by 11.3% compared to 2013



In 2014 operating profit improved by 83.5% to MEUR 8.9 (4.8) and was 11.2 (7.0) % of net sales

- Improvement was mainly due to increased sales, improved productivity, continued efficiency improvement, and better cost control
- Long-term operating profit target of 10% was achieved in 2014
- Operating profit after non-recurring items was MEUR 8.9 (4.8) or 11.2 (7.0) % of net sales. Operating profit before non-recurring items was MEUR 9.4 (5.5).





Strong balance sheet allows potential investments and acquisitions. Net gearing reduced down to -8.7%



- Exel Composites' financial goals include distributing dividends equal to some 40% of the profit for the financial year as permitted by the financial structure and growth opportunities
- The financial position of the Group is strong. The Board proposes to the AGM that a dividend of EUR 0.20 (EUR 0.00) per share, a payout ratio of 41.7%, be paid for the 2014 financial year





ROCE improved to 25.2% due to increased operating profit



Composites market demand expected to grow both in volume and value

- Material market is dominated by steel and plastics
- Composite market represents 0.4% of total materials market
- Composite demand is expected to grow +5% per annum in volume and +7% per annum in value during 2013-2019
 - Composites are replacing aluminum and steel
 - Lower life cycle cost of composites is the key driver to increasing demand
- Pultrusion demand is expected to grow to 1.7 BUSD in 2018



Largest markets are North America, North Asia and Europe

- Largest and fastest growing markets are in Asia and North America
- Currently major share of Exel Composites business is in Europe
 - Globally third largest market
 - Growing market but at a slower speed



Global pultrusion market (MUSD)

Market and mega trends drive new applications and volume growth

rends	Urbanization and healthy living	 Demand for clean water, clear air and urban infrastructure Investments in Exel's large markets: building, construction, infrastructure and transportation
Megatrends	Thinking total life cycle cost	 Energy efficiency, low maintenance and durability required Competitiveness of composites improves
Market trends	Composite penetration growth	 Continuous flow of new opportunities Fast growth of volume applications Developing markets leading growth
	Composites are becoming a commodity	 Customer side awareness and acceptance increasing Market growth brings new material suppliers; Trade barries and anti-dumping actions
	Sustainability and recyclability of composites	 Importance of low life-cycle embodied energy Increasing availability of recycling options Composites being used as recycled raw material



Exel Composites' competitive situation is strong

- Pultrusion market is fragmented with several hundred competitors globally
- Exel Composites' competitive situation is strong because
 - It is one of the few large pultrusion companies
 - It has a solid balance sheet and a positive cash flow
- Global footprint
 - Production in 7 countries
 - Exel Composites is the only genuinely international pultrusion company





Share price development and major shareholders

Share price development: in 2014 the highest share and major quotation was EUR 8.80 (6.70) and the lowest EUR 5.56 (5.10)



Fully diluted earnings per share was EUR 0.48 (0.26)

◆ Total shareholder return was 46 (11) % in 2014



Major Shareholders on 28 February 2015

	Number of shares	Percentage of share capital
Skandinaviska Enskilda Banken AB (nominee reg.)	2,532,192	21.21
Nordea Bank Finland Plc (nominee reg.)	1,182,331	9.93
Nordea Fennia Fund	610,000	5.13
Danske Invest Finnish Small Cap Fund	481,567	4.05
Fondita Nordic Micro Cap	450,000	3.78
OP-Finland Small Firms Fund	429,551	3.61
Försäkringsaktiebolaget Pensions-Alandia	418,000	3.51
Svenska Handelsbanken AB (publ), Branch Operation in Finland (nominee reg.)	395,049	3.32
Evli Finnish Small Cap Fund	378,500	3.18
OP-Delta Fund	300,000	2.52

Exel Composites had a total of 2,686 (2,752) shareholders on

31 December 2014 and 2,994 (2,747) shareholders on 28 February 2015.



Outlook for full year 2015 – the Company implements its new strategy by reinforcing the organization and by increasing its capacity

- The market has stabilized and we can see positive signs in the Company's key market segments
- However, uncertainties relating to general growth prospects in the economy continue
- The Company implements its new strategy by reinforcing the organization, especially in sales resources, product development and operations development and by increasing its capacity
- These efforts are expected to reduce the 2015 operating profit margin compared to 2014, but will position the Company better for long-term profitable growth



Strategy built on growth



Exel Composites' new vision and long-term financial targets

 Vision: Exel Composites is an agile, innovative global composite company with world-class operations providing superior customer experience



Financial targets are considered over a business cycle

Acquisitions targeted to boost growth and to cover market and technology white spots. Acquisitions will influence overall growth and profitability targets

Exel Composites aims to distribute some 40 per cent of net income in dividends, as permitted by the financial structure and growth opportunities



In 2015 focus on continued implementation of our new strategy

- In 2015 our focus will be on
 - Accelerating growth in China
 - Penetrating new applications and new market segments
 - Creating a true global footprint
 - Growing through new technologies
- Exel Composites will continue to develop world-class operations and superior customer experience to differentiate from competitors
- Acquisitions are targeted to boost growth and to cover market and technology white spots



More information is available on Exel Composites website

- Exel Composites website: www.exelcomposites.com
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